



Minutes

Item 4.2.2

Edinburgh Integration Joint Board Strategic Planning Group

10.00am Friday 12 October 2018

City Chambers, High Street, Edinburgh

Present: Carolyn Hirst (Chair), Ricky Henderson (Vice-Chair), Colin Beck, Sandra Blake, Colin Briggs, Councillor Ian Campbell, Christine Farquhar, Mark Grierson, Belinda Hacking, Stephanie-Anne Harris, Nigel Henderson, Fanchea Kelly, Nickola Paul, Moira Pringle, Rene Rigby, Alison Robertson and Ella Simpson.

In attendance: Gillian Donohoe, Linda Irvine-Fitzpatrick, Michele Mulvaney and David White.

Apologies: Eleanor Cunningham and Katie McWilliam.

1. Minute

Decision

To approve the minute of the Edinburgh Integration Joint Board Strategic Planning Group of 17 August 2018 as a correct record.

2. Rolling Actions Log

Decision

- 1) To update the expected completion date for Action 1 – Economy Strategy – City Deal Workforce Development Working Group to November 2018.

- 2) To agree to close Action 5 - Grants Review as there was an update at this meeting and a report planned for submission to the Edinburgh Integration Joint Board meeting on 14 December 2018.
- 3) To update the expected completion date for Action 6 – Enhancing Carer Representation on Integration Joint Boards to end of December 2018.
- 4) To otherwise note the remaining outstanding actions.

(Reference – Rolling Actions Log, submitted.)

3. Grants Review

The Chief Finance Officer provided an update on the grants review. Applications had closed on 1 October 2018. 152 applications had been received by the closing date and had been processed over the past two weeks. All assessors had been trained and any perceived conflicts of interest had been addressed. An independent Chair would oversee the grants review and an update on the appointed person would be communicated to members.

In terms of timelines, it was planned that all assessments would be completed by early November, followed by the moderation process with funding recommendations submitted to the Edinburgh Integration Joint Board meeting on 14 December 2018.

The Group noted that Health Improvement funding run by NHS Lothian and grants were due to end on 31 March 2019. Discussions were ongoing between the IJB Chief Officer and Director of Public Health to ascertain if this money should be rolled into the IJB's grants fund.

The Group discussed the following issues:

- concerns were expressed that the numbers of applications received were well below the number anticipated and whether this was a reflection on the process which was put in place which may have made it difficult for people to apply
- conversely comments were made that the process and engagement with the sector had been excellent with training and other events being held, FAQs issued and clarity that applications were about the priorities of the IJB
- concerns that if Health Improvement and NHS Lothian funds were rolled into one fund would there be organisations who would potentially be excluded
- important to have positive engagement with the media around announcements of grant awards and that organisations were informed if they had been successful or not prior to that information being available publicly

Decision

- 1) To note the update.
- 2) To circulate information to members of this Group on numbers of grants which had been awarded previously.

(References – Strategic Planning Group 11 May 2018 (item 3), 22 June 2018 (item 4), 17 August 2018 (item 3); verbal update by the Chief Finance Officer)

Declaration of Interests

Ella Simpson declared a non-financial interest in the above item as the Chief Executive of EVOC.

4. Outline Strategic Commissioning Plans Update

The Group considered update papers setting out the progress being made towards developing the outline strategic commissioning plans for primary care, disabilities, mental health and older people. Information was provided on the key workstreams being taken forward by the individual reference groups and progress made against identified actions.

Highlights included:

- over 50 GP practices had received technological support in 2017/18 to support efficient processes and ensure best use of clinical time
- the primary care team were working with the Quality Lead to agree an evaluation framework for the primary care improvement plan
- the older people's Workstream 5 Group had held a workshop on 3 September 2018 to discuss the whole system demand and current models of care. This had led to decisions on respite, care homes and identified a need for further understanding on the role of Hospital Based Clinical Complex Care and intermediate care
- there had also been a workshop held on 18 September 2018 on acute orthogeriatric rehabilitation wards and their linkage with intermediate care. An audit would be conducted to establish if more patients from these wards could be seen in intermediate care if capacity was expanded
- winter funding had been confirmed for the test of change for discharge to assess in the North West
- The SMART house being built by Blackwood Homes and Care would be operational by 1 November 2018
- The mental health working group had been successful in their bid to the Big Lottery to be involved with developing the Lambeth model in Edinburgh. This centred around having "hubs" for mental health which made services more easily accessible

- The mental health working group had produced a newsletter which gave an update on the Plans together with other articles aimed at educating people about mental health to reduce stigma and discrimination

Appendix 2 in the paper set out the current status of the Directions which would come out of the Plan. It was planned to submit the strategic commissioning plans to the Edinburgh Integration Joint Board meeting on 14 December 2018 and the Strategic Plan to the meeting in March 2019.

During an extensive and detailed discussion the Group raised the following points:

- Noted that updates on the status of cross cutting themes and principles would be included in the next iteration of the report
- an engagement event was planned for 29 October with 120 stakeholders working across different aspects of the older adults service, the outcomes of which would be reported to the Group chaired by Andrew Coull
- although the plans were comprehensive with strategies, actions and processes, concerns were expressed that workforce and workforce planning was not included as part of delivering on the strategy
- noted there was a workforce planning group chaired by Pat Wynne in terms of looking at recruitment and retention and the challenges around these which would be included in the strategic plan; CoSLA and the Scottish Government were also currently carrying out a piece of work around workforce planning
- one of the major cross cutting theme was carers and it was highlighted that the Edinburgh Strategic Carers Partnership had a wealth of experience and data that could be used
- using our resources together and how we take that to the next stage also meant moving away from short term planning and how we do that successfully
- engagement was being looked at as part of consultation and engagement on the strategic plan through online and social media but also involving people as we move forward
- Self Directed Support and transitioning from young people's services to adult services were cross cutting themes relevant to all the Groups
- Concerns that there was no plan to integrate children and young people's work into the work of the IJB; it was noted that children and young people's services were not a function which had been delegated to the IJB, however the Edinburgh Children's Partnership had requested a report back in December with options for accelerating children and young people's mental health and wellbeing work

- The increasing population and workload increase was challenging in the primary care sector; the link worker network had, however, been widely celebrated with aspirations that this would become a bridge from primary care to the third sector and vulnerable communities
- essential to use funding effectively and a Leadership and Resources Group had been established to look at investment of resources across the city
- additional capacity had been put into GP practices and increasing use of technology and a workforce plan was being developed to underpin the work in primary care
- The health and wellbeing workstream in the older people's group had focused on befriending and review of day care services
- Concerns were expressed that with so much transition happening people were struggling to make decisions about what was needed to help at home and the ability to deliver care at home through Council contractors; Ernst and Young were currently looking at options around the care at home contract and the Council's Finance and Resources Committee, on 11 October 2018, had agreed an uplift to the rate to be passed on to care workers

Decision

- 1) To note the developments within each of the strategic planning Reference Groups for Older People, Disabilities, Mental Health and Primary Care.
- 2) To note the current status of the implications for Directions which would require to be escalated to the Integration Joint Board in due course.
- 3) To insert workstream columns with updates in future reports.

(References – Strategic Planning Group 17 August 2018 (item 5); report by the Programme Business Manager, Edinburgh Health and Social Care Partnership, submitted)

Declaration of Interests

Christine Farquhar declared a non-financial interest in the above item as the former Chair of Upward Mobility.

Fanchea Kelly declared a non-financial interest in the above item as the Chief Executive of Blackwood Homes and Care.

Nigel Henderson declared a non-financial interest in the above item as the Chief Executive of Penumbra.

6. Delayed Discharge Action Plan and Trajectory - Presentation

Decision

To circulate the presentation slides to the Group and that any comments on the content could be picked up at a future meeting.

7. Housing Contribution Statement Update

An update was provided on the development of the housing contribution statement which would be published in conjunction with the 2019-2022 Edinburgh IJB Strategic Plan.

Part of the work over the next few months included carrying out an audit of where we are, what we have achieved and what was planned for the future. The next iteration of the report would align more closely to the priorities in the Strategic Plan.

The following points were raised and discussed by the Group:

- There was a good focus in the statement regarding social rented housing
- More information was required on what could be done to better engage the private rented sector and workforce planning around that in terms of key worker recruitment; it was noted that the private rented sector already fed in to the Housing, Health and Social Care Forum
- Important to keep the key worker status as there was a huge demand for social housing in Edinburgh; a lot of gap sites in the city were being developed as student accommodation and it would be better planning for more mixed community developments
- Alternative models of housing accommodation could be explored eg. in the Netherlands students lived in care homes on a rent free basis if they spent so many social hours with residents; there was a similar scheme in the City as part of the Edinburgh Development Group whereby families made rooms available within their own homes

Decision

- 1) To note the proposed themes and focus for the updated housing contribution statement which would support the next Edinburgh IJB Strategic Plan.
- 2) To circulate the two appendices referenced in the report to the Group.

(Reference – report by the Senior Housing Development Officer, City of Edinburgh Council, submitted)

9. Forward Plan

The agenda forward plan was submitted, with proposals for agenda items for the remaining meetings in 2018.

The following issues were raised:

- The Group felt it would be useful to seek clarification of the proposed end date for the IJB Chief Officer's review of governance as they would welcome the opportunity to feed in views. Consultancy Governance had been procured to carry out the review.
- Comments were currently being made on the draft outcomes of the Older People's review by the Care Inspectorate/Healthcare Improvement Scotland

Decision

To note the forward plan.

(Reference – Agenda Forward Plan – 12 October 2018, submitted.)

10. Papers for Information

Decision

- 1) To note the Note of Meeting of the Disabilities Strategic Planning Reference Group of 5 September 2018.
- 2) To note the Note of Meeting of the Mental Health Working Group of 15 August 2018.
- 3) To note the Note of Meeting of the Older People Reference Group of 1 August 2018.
- 5) To note the Note of Meeting of the Primary Care Reference Group of 18 August 2018.

11. Date of Next Meeting

The Chair advised of the intention to combine the proposed November and December meetings into one meeting towards the end of November – a date would be communicated to the Group as soon as possible.